

**Corporation of the  
Municipality of Callander**

**Independent Auditor's Report and  
Financial Report**

**December 31, 2019**

**Corporation of the  
Municipality of Callander**

**Financial Report**

**December 31, 2019**

Management Report

Independent Auditor's Report

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## **Management's Responsibility for the Consolidated Financial Statements**

The accompanying consolidated financial statements of the Corporation of the Municipality of Callander (the "Municipality") are the responsibility of the Municipality's management and have been prepared in accordance with Canadian Public Sector Accounting Standards established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada, as described in Note 1 to the consolidated financial statements.

The preparation of consolidated financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Municipality's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in accordance with Canadian Public Sector Accounting Standards established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada, and reliable financial information is available on a timely basis for preparation of the consolidated financial statements. These systems are monitored and evaluated by management. Council meets with management and the external auditor to review the consolidated financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the consolidated financial statements.

The consolidated financial statements have been audited by Baker Tilly SNT LLP, independent external auditor appointed by the Municipality. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the Municipality's consolidated financial statements.



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Chief Administrative Officer  
March 16, 2020



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Treasurer  
March 16, 2020

## **Independent Auditor's Report**

**To the Members of Council, Inhabitants and Ratepayers of the Corporation of the Municipality of Callander**

### **Opinion**

We have audited the consolidated financial statements of the Corporation of the Municipality of Callander, which comprise the consolidated statement of financial position as at December 31, 2019, and the consolidated statements of operations and accumulated surplus, cash flows and change in net financial assets for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Corporation of the Municipality of Callander as at December 31, 2019, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards.

### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Municipality in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## **Independent Auditor's Report (Continued)**

### **Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements**

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian Public Sector Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Municipality or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Municipality's financial reporting process.

### **Auditor's Responsibilities for the Audit of the Consolidated Financial Statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

## Independent Auditor's Report (Continued)

### Auditor's Responsibilities for the Audit of the Consolidated Financial Statements (Continued)

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

North Bay, Ontario  
March 16, 2020

*Baker Tilly SNT LLP*  
CHARTERED PROFESSIONAL ACCOUNTANTS,  
LICENSED PUBLIC ACCOUNTANTS

**Corporation of the Municipality of Callander**  
**Consolidated Statement of Financial Position**  
**December 31, 2019**



	<u>2019</u>	<u>2018</u>
<b>Financial Assets</b>		
Cash and cash equivalents (note 4)	\$ 4,988,616	\$ 2,958,973
Taxes receivable	285,078	392,830
Accounts receivable (note 5)	<u>669,797</u>	<u>722,819</u>
	<u>5,943,491</u>	<u>4,074,622</u>
<b>Liabilities</b>		
Accounts payable and accrued liabilities (note 6)	326,663	399,034
Deferred revenues - other (note 7)	871,240	359,585
Deferred revenues - obligatory reserve funds (note 8)	203,669	211,362
Municipal debt (note 9)	<u>2,454,994</u>	<u>2,655,562</u>
	<u>3,856,566</u>	<u>3,625,543</u>
<b>Net Financial Assets</b>	<u>2,086,925</u>	<u>449,079</u>
<b>Non-Financial Assets</b>		
Tangible capital assets (note 10)	21,133,469	21,293,950
Prepaid expenses	27,017	124,657
Inventories	<u>12,938</u>	<u>11,153</u>
	<u>21,173,424</u>	<u>21,429,760</u>
<b>Accumulated Surplus (note 11)</b>	<u>\$ 23,260,349</u>	<u>\$ 21,878,839</u>
Commitments (note 12)		

Approved by:

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The accompanying notes are an integral part of these consolidated financial statements.

**Corporation of the Municipality of Callander**  
**Consolidated Statement of Operations and Accumulated Surplus**  
**For The Year Ended December 31, 2019**



	2019		2018
	<u>Budget</u> (Unaudited)	<u>Actual</u>	<u>Actual</u>
<b>Revenues</b>			
Net taxation	\$ 5,506,482	\$ 5,518,766	\$ 5,307,262
User charges	1,242,992	1,291,850	1,247,171
Government grants and transfers - Provincial	638,768	676,020	740,289
Government grants and transfers - Federal	10,283	14,508	8,287
Other	<u>367,109</u>	<u>437,654</u>	<u>369,725</u>
Total revenues	<u>7,765,634</u>	<u>7,938,798</u>	<u>7,672,734</u>
<b>Expenses</b>			
General government	1,062,739	1,066,757	968,729
Protection services	1,205,532	1,215,444	1,174,265
Transportation services	1,575,211	1,414,465	1,336,136
Environmental services	1,456,704	1,438,546	1,449,772
Health services	399,863	399,062	393,170
Social and family services	407,972	406,370	398,368
Recreation and cultural services	982,016	1,000,409	947,978
Planning and development	<u>214,735</u>	<u>191,763</u>	<u>189,693</u>
Total expenses	<u>7,304,772</u>	<u>7,132,816</u>	<u>6,858,111</u>
<b>Annual surplus before other</b>	<b>460,862</b>	<b>805,982</b>	<b>814,623</b>
<b>Other</b>			
Government grants and transfers related to capital - Provincial	584,729	76,144	29,371
Government grants and transfers related to capital - Federal	<u>486,703</u>	<u>499,384</u>	<u>314,910</u>
<b>Annual surplus</b>	<b>1,532,294</b>	<b>1,381,510</b>	<b>1,158,904</b>
<b>Accumulated surplus, beginning of year</b>	<u>21,878,839</u>	<u>21,878,839</u>	<u>20,719,935</u>
<b>Accumulated surplus, end of year</b>	<u>\$ 23,411,133</u>	<u>\$ 23,260,349</u>	<u>\$ 21,878,839</u>

The accompanying notes are an integral part of these consolidated financial statements.



**Corporation of the Municipality of Callander**  
**Consolidated Statement of Cash Flows**  
**For The Year Ended December 31, 2019**



	<u>2019</u>	<u>2018</u>
<b>Operations transactions</b>		
Annual surplus	\$ 1,381,510	\$ 1,158,904
<b>Cash and cash equivalents provided by (applied to)</b>		
Non-cash items including amortization, write-downs and gain/loss on disposals		
Amortization of tangible capital assets	1,211,499	1,149,193
Loss on disposal of tangible capital assets	5,500	-
Decrease (increase) in taxes receivable	107,752	(87,547)
Decrease (increase) in accounts receivable	53,022	(117,121)
Increase (decrease) in accounts payable and accrued liabilities	(72,371)	180,002
Increase in deferred revenues - other	511,655	67,307
Increase (decrease) in deferred revenues - obligatory reserve funds	(7,693)	11,670
Decrease (increase) in prepaid expenses	97,640	(5,149)
Decrease (increase) in inventories	(1,785)	5,065
Cash and cash equivalents provided by operating transactions	<u>3,286,729</u>	<u>2,362,324</u>
<b>Capital transactions</b>		
Acquisition of tangible capital assets	<u>(1,056,518)</u>	<u>(1,620,081)</u>
Cash and cash equivalents applied to capital transactions	<u>(1,056,518)</u>	<u>(1,620,081)</u>
<b>Financing transactions</b>		
Municipal debt repaid	<u>(200,568)</u>	<u>(193,926)</u>
Cash and cash equivalents applied to financing transactions	<u>(200,568)</u>	<u>(193,926)</u>
<b>Increase in cash and cash equivalents</b>	<b>2,029,643</b>	<b>548,317</b>
<b>Cash and cash equivalents, beginning of year</b>	<u><b>2,958,973</b></u>	<u><b>2,410,656</b></u>
<b>Cash and cash equivalents, end of year</b>	<u><u><b>\$ 4,988,616</b></u></u>	<u><u><b>\$ 2,958,973</b></u></u>

The accompanying notes are an integral part of these consolidated financial statements.

**Corporation of the Municipality of Callander**  
**Consolidated Statement of Change in Net Financial Assets**  
**For The Year Ended December 31, 2019**



	2019		2018
	<u>Budget</u> (Unaudited)	<u>Actual</u>	<u>Actual</u>
<b>Annual surplus</b>	\$ 1,532,294	\$ 1,381,510	\$ 1,158,904
Amortization of tangible capital assets	1,211,499	1,211,499	1,149,193
Loss on disposal of tangible capital assets	5,500	5,500	-
Acquisition of tangible capital assets	(1,402,493)	(1,056,518)	(1,620,081)
Change in prepaid expenses	-	97,640	(5,149)
Change in inventories	-	(1,785)	5,065
<b>Increase in net financial assets</b>	<b>1,346,800</b>	<b>1,637,846</b>	<b>687,932</b>
<b>Net financial assets (net debt), beginning of year</b>	<u>449,079</u>	<u>449,079</u>	<u>(238,853)</u>
<b>Net financial assets, end of year</b>	<u><u>\$ 1,795,879</u></u>	<u><u>\$ 2,086,925</u></u>	<u><u>\$ 449,079</u></u>

The accompanying notes are an integral part of these consolidated financial statements.

**1. Significant Accounting Policies**

These consolidated financial statements of the Municipality are the representation of management prepared in accordance with accounting policies recommended by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. Since precise determination of many assets and liabilities is dependent upon future events, the preparation of periodic consolidated financial statements necessarily involves the use of estimates and approximations. These have been made using careful judgement.

(a) Basis of Consolidation

- (i) These consolidated financial statements reflect the financial assets, liabilities, non-financial assets, accumulated surplus, revenues and expenses of the Municipality and include the activities of all committees of Council and of the Callander Public Library Board.

All inter-fund assets and liabilities and revenues and expenses have been eliminated.

(ii) Non-Consolidated Entities

The following joint local boards are not consolidated:

District of Parry Sound Social Services Administration Board  
District of Parry Sound Land Ambulance  
District of Parry Sound (East) Home for the Aged  
North Bay Parry Sound District Health Unit

(iii) Accounting for School Board Transactions

The Municipality is required to collect and remit education support levies in respect of residential and other properties on behalf of the area school boards. The Municipality has no jurisdiction or control over the school boards operations. Therefore, taxation, other revenues, expenses, assets and liabilities with respect to the operations of the school boards are not reflected in the accumulated surplus of these consolidated financial statements.

(iv) Cemetery Care and Maintenance Fund

Cemetery Care and Maintenance Fund and their related operations administered by the Municipality are not consolidated, but are reported separately on the Cemetery Care and Maintenance Fund's Statement of Continuity and Statement of Financial Position.

**1. Significant Accounting Policies (Continued)**

(b) Basis of Accounting

(i) Accrual Basis

The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

(ii) Cash and Cash Equivalents

The Municipality's policy is to disclose bank balances under cash and cash equivalents, including bank overdrafts with balances that fluctuate frequently from being positive to overdrawn and term deposits with maturities of three months from the date of acquisition or less or those that can be readily convertible to cash.

(iii) Deferred Revenues

Deferred revenues represent user charges and fees that have been collected for which the related services have yet to be performed. Revenue is recognized in the period when the services are performed.

(iv) Employee Future Benefits

The Municipality makes contributions to the Ontario Municipal Employees Retirement Fund (OMERS) which is a multi-employer contributory defined benefit program with contributions expensed as incurred. The costs of other retirement benefits are determined using the projected benefit method prorated on services and management's best estimate of retirement ages of employees and health benefits costs. The liabilities are discounted using current interest rates on long-term bonds.

(v) Segmented Information

The Municipality reports its segmented information on functional areas and programs in its consolidated financial statements similar to reporting reflected as part of the Ontario Financial Information Return. These functional areas represent segments for the Municipality:

*General Government*

General government is comprised of Council, administration, and Ontario Property Assessment.

*Protection Services*

Protection is comprised of police, fire and other protective services.

*Transportation Services*

Transportation services are responsible for road maintenance, culverts, bridges, winter control, traffic, signs signals and streetlights.

**1. Significant Accounting Policies (Continued)**

(b) Basis of Accounting (Continued)

(v) Segmented Information (Continued)

*Environmental Services*

Environmental services include water supply and distribution, wastewater treatment, waste and recycling services.

*Health Services*

Health services include public health services and cemetery services.

*Social and Family Services*

Social and family services include social assistance, long-term care, paramedic services, social housing and child care services.

*Recreation and Cultural Services*

Recreation and cultural services include parks and recreation, recreation facilities, culture and libraries.

*Planning and Development*

Planning and development manages development for residential and business interests as well as services related to the Municipality's economic development programs.

(vi) Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the annual surplus, provides the Consolidated Change in Net Financial Assets for the year.

*i) Tangible Capital Assets*

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The costs, less residual value, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

Land improvements	20 years
Roadways	5 to 60 years
Buildings	50 years
Machinery, equipment and furniture	5 to 20 years
Vehicles	8 to 20 years
Water and sewer system	60 years
Marina	25 to 80 years
Computer hardware and software	5 years

**1. Significant Accounting Policies (Continued)**

(b) Basis of Accounting (Continued)

(vi) Non-Financial Assets (Continued)

*i) Tangible Capital Assets (Continued)*

One half of the annual amortization is charged in the year of acquisition and in the year of disposal.

Assets under construction are not amortized until the asset is available for productive use.

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also are recorded as revenue.

*ii) Inventories*

Inventories held for consumption are recorded at the lower of cost and replacement cost.

*iii) Prepaid expenses*

Prepaid expenses represent amounts paid in advance for a good or service not yet received. The expense is recognized once the goods have been received or the services have been performed.

(vii) Taxation and Other Revenues

Property tax billings are prepared by the Municipality based on assessment rolls issued by the Municipal Property Assessment Corporation ("MPAC") and in accordance with the provisions of the Municipal Act, 2001. Tax rates are established annually by Council, incorporating amounts to be raised for local services and amounts the Municipality is required to collect on behalf of the Province of Ontario in respect of education taxes.

A normal part of the assessment process is the issue of supplementary assessment rolls which provide updated information with respect to changes in property assessment. Once a supplementary assessment roll is received, the Municipality determines the taxes applicable and renders supplementary tax billings. Taxation revenues are recorded at the time tax billings are issued.

Assessment and the related property taxes are subject to appeal. Tax adjustments as a result of appeals are recorded when the result of the appeal process is known or based on management's best estimates.

The Municipality is entitled to collect interest and penalties on overdue taxes. These revenues are recorded in the period the interest and penalties are levied.

Other income is recognized as revenue when earned. Fines and fees are recognized as revenue when collected.

**1. Significant Accounting Policies (Continued)**

(b) Basis of Accounting (Continued)

(viii) Government Grants and Transfers

Government grants and transfers are recognized in the financial statements in the period in which events giving rise to the transfer occurs, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be made, except when and to the extent that stipulations associated with the transfer give rise to a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. The transfer revenue is recognized in the statement of operations as the stipulations giving rise to the liabilities are settled.

(ix) Estimates

The preparation of consolidated financial statements in conformity with Canadian Public Sector Accounting Standards requires management to make estimates and assumptions. These estimates and assumptions are based on management's best information and judgment and may differ significantly from actual results.

**2. Measurement Uncertainty**

Certain items recognized in the consolidated financial statements are subject to measurement uncertainty. The recognized amounts of such items are based on the Municipality's best information and judgment.

- The amounts recorded for amortization and opening costs of tangible capital assets are based on estimates of useful life, residual values and valuation rates.

By their nature, these estimates are subject to measurement uncertainty and the effect on the consolidated financial statements of changes in such estimates in future periods could be significant.

### **3. Future Accounting Pronouncements**

These standards and amendments were not effective in the year ended December 31, 2019, and have therefore not been applied in preparing these consolidated financial statements. Management is currently assessing the impact of the following accounting standards updates on the future consolidated financial statements.

Section PS 3450 - Financial Instruments, establishes recognition, measurement, and disclosure requirements for derivative and non-derivative financial instruments for public sector entities. The standard requires fair value measurement of derivatives and portfolio investments that are equity instruments quoted in an active market. All other non-derivative financial instruments will be measured at cost or amortized cost. A government can elect to record other financial assets or liabilities on a fair value basis, if they manage and evaluate the asset and liability groups on that basis. Unrealized gains and losses are represented in the new statement of re-measurement gains and losses. New requirements clarify when financial liabilities can be de-recognized. Disclosure of the nature and extent of risks arising from holding financial instruments is also required. This section is effective for fiscal years beginning on or after April 1, 2019. Early adoption is permitted.

Section PS 1201 - Financial Statement Presentation, was issued in June 2011. This standard requires entities to present a new statement of re-measurement gains and losses separate from the statement of operations. This new statement includes unrealized gains and losses arising from re-measurement of financial instruments and items denominated in foreign currencies and any other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. This section is effective for fiscal years beginning on or after April 1, 2019 and applies when PS 2601 and PS 3450 are adopted.

Section PS 2601 - Foreign Currency Translation, was issued in June 2011 and replaces the existing Section PS 2600. This standard has been revised to ensure consistency with the financial instruments standard. The standard requires that non-monetary items denominated in foreign currency that are included in the fair value category are adjusted to reflect the exchange rate at the financial statement date. Unrealized exchange gains and losses are presented in the new statement of re-measurement gains and losses. This section is effective for fiscal years beginning on or after April 1, 2019. Early adoption is permitted.



**Corporation of the Municipality of Callander**  
**Notes to the Consolidated Financial Statements**  
**December 31, 2019**



**4. Cash and Cash Equivalents**

	<u>2019</u>	<u>2018</u>
Cash	\$ 4,729,665	\$ 2,753,923
Term deposits maturing January 2020, bearing interest at a rates ranging from 2.55% to 2.62%	<u>258,951</u>	<u>205,050</u>
	<u><u>\$ 4,988,616</u></u>	<u><u>\$ 2,958,973</u></u>

**5. Accounts Receivable**

	<u>2019</u>	<u>2018</u>
Federal	\$ 242,897	\$ 321,861
Province of Ontario	19,948	33,516
User Charges	326,276	271,358
Other	<u>80,676</u>	<u>96,084</u>
	<u><u>\$ 669,797</u></u>	<u><u>\$ 722,819</u></u>

**6. Accounts Payable and Accrued Liabilities**

	<u>2019</u>	<u>2018</u>
Federal	\$ 17,324	\$ 19,086
Province of Ontario	9,814	9,958
Trade payables	135,655	133,063
Other	<u>163,870</u>	<u>236,927</u>
	<u><u>\$ 326,663</u></u>	<u><u>\$ 399,034</u></u>

**Corporation of the Municipality of Callander**  
**Notes to the Consolidated Financial Statements**  
**December 31, 2019**



**7. Deferred Revenues - Other**

Deferred revenue set-aside for specific purposes are comprised of the following:

	Balance as at December 31, 2018	Amounts received during the year	Recognized as revenues during the year	Balance as at December 31, 2019
Planning	\$ 33,060	\$ -	\$ 8,000	\$ 25,060
Library fund	298,964	20,413	500	318,877
Other	27,561	18,026	34,196	11,391
Ontario Community Infrastructure Fund	-	72,002	-	72,002
Modernization grant	-	513,767	69,857	443,910
<b>Total Deferred Revenues - Other</b>	<b>\$ 359,585</b>	<b>\$ 624,208</b>	<b>\$ 112,553</b>	<b>\$ 871,240</b>

**8. Deferred Revenues - Obligatory Reserve Funds**

A requirement of the Chartered Professional Accountants Canada Public Sector Accounting Handbook, is that obligatory reserve funds be reported as deferred revenue. This requirement is in place as legislation and external agreements restrict how these funds may be used and under certain circumstances these funds may possibly be refunded. The balance in the obligatory reserve funds of the Municipality are summarized below:

	Balance as at December 31, 2018	Amounts received during the year	Recognized as revenues during the year	Balance as at December 31, 2019
Development charges	\$ 201,937	\$ 96,455	\$ 94,723	\$ 203,669
Federal gas tax	-	486,811	486,811	-
Parkland fees	9,425	-	9,425	-
<b>Total Deferred Revenues - Obligatory Reserve Funds</b>	<b>\$ 211,362</b>	<b>\$ 583,266</b>	<b>\$ 590,959</b>	<b>\$ 203,669</b>

**Corporation of the Municipality of Callander**  
**Notes to the Consolidated Financial Statements**  
**December 31, 2019**



**9. Municipal Debt**

	<u>2019</u>	<u>2018</u>
Debenture, repayable in monthly instalments of \$2,918, including interest at the fixed rate of 3.12%, maturing December 4, 2023	\$ 131,531	\$ 161,931
Debenture, repayable in monthly instalments of \$4,548, including interest at the fixed rate of 3.62%, maturing December 4, 2028	418,679	457,339
Debenture, repayable in monthly instalments of \$9,550, including interest at the fixed rate of 3.03%, maturing December 22, 2029	987,593	1,070,894
Debenture, repayable in monthly instalments of \$7,107, including interest at the fixed rate of 3.93%, maturing December 2, 2033	<u>917,191</u>	<u>965,398</u>
	<u>\$ 2,454,994</u>	<u>\$ 2,655,562</u>

Principal instalments required to be paid over the next five years are as follows:

2020	\$ 207,443
2021	214,555
2022	221,914
2023	229,529
2024	201,884
Thereafter	<u>1,379,669</u>
Total	<u>\$ 2,454,994</u>

**Corporation of the Municipality of Callander**  
**Notes to the Consolidated Financial Statements**  
**December 31, 2019**



**10. Tangible Capital Assets**

	<u>Cost</u>				<u>Accumulated amortization</u>				<u>Net Book Value</u>		
	<u>Balance, beginning of year</u>	<u>Additions</u>	<u>Disposals</u>	<u>Balance, end of year</u>	<u>Balance, beginning of year</u>	<u>Amortization</u>	<u>Disposals</u>	<u>Balance, end of year</u>	<u>2019</u>	<u>2018</u>	
Land	\$ 1,459,697	\$ -	\$ -	\$ -	\$ 1,459,697	\$ -	\$ -	\$ -	\$ <b>1,459,697</b>	\$ 1,459,697	
Land improvements	993,692	53,710	-	-	1,047,402	475,271	67,213	-	542,484	<b>504,918</b>	518,421
Roadways	14,066,334	624,412	(262,898)	5,393	14,433,241	9,326,603	368,256	(262,898)	9,431,961	<b>5,001,280</b>	4,739,731
Buildings	6,906,307	79,863	-	-	6,986,170	2,603,237	171,697	-	2,774,934	<b>4,211,236</b>	4,303,070
Machinery, equipment and furniture	786,064	14,606	(5,500)	-	795,170	557,024	39,162	-	596,186	<b>198,984</b>	229,040
Vehicles	2,624,942	56,892	-	-	2,681,834	1,341,708	165,559	-	1,507,267	<b>1,174,567</b>	1,283,234
Water and sewer system	12,460,741	161,684	-	-	12,622,425	5,870,883	340,351	-	6,211,234	<b>6,411,191</b>	6,589,858
Marina	2,012,552	-	-	-	2,012,552	144,203	32,045	-	176,248	<b>1,836,304</b>	1,868,349
Computer hardware and software	443,221	39,461	-	5,003	487,685	331,356	27,216	-	358,572	<b>129,113</b>	111,865
Assets under construction	<u>190,685</u>	<u>25,890</u>	<u>-</u>	<u>(10,396)</u>	<u>206,179</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<b><u>206,179</u></b>	<u>190,685</u>
	<u>\$ 41,944,235</u>	<u>\$ 1,056,518</u>	<u>\$ (268,398)</u>	<u>\$ -</u>	<u>\$ 42,732,355</u>	<u>\$ 20,650,285</u>	<u>\$ 1,211,499</u>	<u>\$ (262,898)</u>	<u>\$ 21,598,886</u>	<b><u>\$ 21,133,469</u></b>	<u>\$ 21,293,950</u>

**Corporation of the Municipality of Callander**  
**Notes to the Consolidated Financial Statements**  
**December 31, 2019**



**11. Accumulated Surplus**

	<u>2019</u>	<u>2018</u>
Surplus		
Invested in tangible capital assets	\$ 21,133,469	\$ 21,293,950
Callander Public Library Board	101,691	107,788
Unfunded		
Municipal debt	<u>(2,454,994)</u>	<u>(2,655,562)</u>
Total surplus	<u>18,780,166</u>	<u>18,746,176</u>
Reserves		
Special purpose reserves		
Working capital	615,327	622,249
Water and wastewater	933,650	649,726
Library services	306,430	269,036
Protection services	358,980	244,655
Road maintenance and equipment	1,937,779	1,204,319
Museum building	11,430	16,637
Building upgrades and replacements	155,500	40,000
Human resources	20,000	20,000
Election	14,107	8,809
Tax rate stabilization	78,340	50,007
Parks	48,640	7,225
Total reserves	<u>4,480,183</u>	<u>3,132,663</u>
<b>Accumulated Surplus</b>	<u><u>\$ 23,260,349</u></u>	<u><u>\$ 21,878,839</u></u>

**12. Commitments**

During the year the Municipality entered into the following contracts that remain incomplete as of December 31, 2019:

- Road reconstruction of approximately \$1,554,822 plus applicable taxes
- Efficiency and modernization strategy planning of approximately \$85,420 plus applicable taxes
- Mobile water tanker for fire and emergency services of approximately \$396,476 plus applicable taxes

At December 31, 2019, there was approximately \$1,556,183 of work remaining to be completed.

**13. Operations of School Boards**

Further to note 1(a)(iii), the taxation, other revenues and expenses of the school boards are comprised of the following:

	<u>2019</u>	<u>2018</u>
Taxation	<u>\$ 1,072,170</u>	<u>\$ 1,097,041</u>
Total amounts received or receivable	<b>1,072,170</b>	1,097,041
Requisitions	<u>1,072,170</u>	<u>1,097,041</u>
	<u>\$ -</u>	<u>\$ -</u>

**14. Contributions to Unconsolidated Joint Local Boards**

Further to note 1(a)(ii), the following contributions were made by the Municipality to these boards:

	<u>2019</u>	<u>2018</u>
District of Parry Sound Social Services Administration Board	<u>\$ 238,632</u>	\$ 235,665
District of Parry Sound Land Ambulance	<b>158,572</b>	155,344
District of Parry Sound (East) Home for the Aged	<b>163,020</b>	158,983
North Bay Parry Sound District Health Unit	<u>128,134</u>	<u>125,233</u>
	<u>\$ 688,358</u>	<u>\$ 675,225</u>

**15. Cemetery Care and Maintenance Fund**

Cemetery Care and Maintenance Fund administered by the Municipality amounting to \$117,741 (2018 - \$108,137) have not been included in the Consolidated Statement of Financial Position nor have their operations been included in the Consolidated Statement of Operations and Accumulated Surplus.

## **16. Pension Agreements**

The Municipality makes contributions to the Ontario Municipal Employees Retirement Fund (OMERS), which is a multi-employer plan, on behalf of all permanent, full-time and qualifying part-time members of its staff. The plan is a defined benefit plan which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay. The OMERS Administration Corporation Board of Directors, representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of the assets and administration of the benefits. OMERS provides pension services to approximately 500,000 active and retired members and approximately 1,000 employers.

Each year an independent actuary determines the funding status of OMERS Primary Pension Plan ('the Plan') by comparing the actuarial value of invested assets to the estimated present value of all pension benefits that members have earned to date. On December 31, 2019, the estimated accrued pension obligation for all members of the Plan was \$106,443 million (2018 - \$99,058 million). The Plan had an actuarial value of net assets at that date of \$103,046 million (2018 - \$94,867 million) indicating an actuarial deficit of \$3,397 million (2018 - \$4,191 million). The Plan is a multi-employer plan, therefore any pension plan surpluses or deficits are a joint responsibility of Ontario municipal organizations and their employees. As a result, the Municipality does not recognize any share of the OMERS pension surplus or deficit.

The amount contributed by the Municipality to OMERS for 2019 was \$138,005 (2018 - \$131,390) for current services and is included as an expense on the Consolidated Statement of Operations.

On January 1, 2019, the yearly maximum pension earnings increased to \$57,400 from \$55,900 in 2018. The contributions are calculated at a rate of 9.0% (2018 - 9.0%) for the amount up to the yearly maximum pension earnings stated above and at a rate of 14.6% (2018 - 14.6%) for the amount above the yearly maximum pension earnings.

## **17. Budget Figures**

Budget figures have been provided for comparison purposes and have been derived from the budget approved by Council. The budget approved by Council is based on a model used to manage departmental spending within the guidelines of the model. Given the differences between the model and generally accepted accounting principles established by the Public Sector Accounting Board, the budget figures presented have been adjusted to conform with the basis of accounting that is used to prepare the consolidated financial statements. The budget figures are unaudited.

## **18. Comparative Figures**

The presentation of certain accounts of the previous year has been changed to conform with the presentation adopted for the current year.

**Corporation of the Municipality of Callander**  
**Notes to the Consolidated Financial Statements**  
**December 31, 2019**



**19. Segmented Information**

	<u>General Government</u>	<u>Protection Services</u>	<u>Transportation Services</u>	<u>Environmental Services</u>	<u>Health Services</u>	<u>Social and Family Services</u>	<u>Recreation and Cultural Services</u>	<u>Planning and Development</u>	<u>2019 Total</u>	<u>2018 Total</u>
<b>Revenues</b>										
Net taxation	\$ 825,366	\$ 940,407	\$ 1,094,393	\$ 1,113,024	\$ 308,760	\$ 314,415	\$ 774,031	\$ 148,370	\$ 5,518,766	\$ 5,307,262
User charges	2,461	20,825	500	1,158,345	8,997	-	45,862	54,860	1,291,850	1,247,171
Government grants and transfers - Provincial	572,900	50,477	-	28,271	-	-	24,372	-	676,020	740,289
Government grants and transfers - Federal	-	-	-	-	-	-	14,508	-	14,508	8,287
Other	28,755	83,671	95,153	35,277	86,099	9,933	56,624	42,142	437,654	369,725
Total revenues	<u>1,429,482</u>	<u>1,095,380</u>	<u>1,190,046</u>	<u>2,334,917</u>	<u>403,856</u>	<u>324,348</u>	<u>915,397</u>	<u>245,372</u>	<u>7,938,798</u>	<u>7,672,734</u>
<b>Expenses</b>										
Salaries, wages and employee benefits	676,360	323,155	553,641	20,125	5,240	-	453,882	89,100	2,121,503	2,001,771
Materials, contracted services, rents, and financial expenses	359,623	755,642	361,397	970,659	73,827	998	329,434	86,745	2,938,325	2,860,515
Transfers to other governments and the public	-	59,188	-	-	308,015	405,372	-	-	772,575	751,074
Amortization	30,774	77,459	494,807	379,386	11,980	-	217,093	-	1,211,499	1,149,193
Interest on municipal debt	-	-	4,620	68,376	-	-	-	15,918	88,914	95,558
Total expenses	<u>1,066,757</u>	<u>1,215,444</u>	<u>1,414,465</u>	<u>1,438,546</u>	<u>399,062</u>	<u>406,370</u>	<u>1,000,409</u>	<u>191,763</u>	<u>7,132,816</u>	<u>6,858,111</u>
<b>Annual surplus (deficit) before other</b>	362,725	(120,064)	(224,419)	896,371	4,794	(82,022)	(85,012)	53,609	805,982	814,623
<b>Other</b>										
Government grants and transfers related to capital - Provincial	-	-	69,857	6,287	-	-	-	-	76,144	29,371
Government grants and transfers related to capital - Federal	-	-	422,580	76,804	-	-	-	-	499,384	314,910
<b>Annual surplus (deficit)</b>	<u>\$ 362,725</u>	<u>\$ (120,064)</u>	<u>\$ 268,018</u>	<u>\$ 979,462</u>	<u>\$ 4,794</u>	<u>\$ (82,022)</u>	<u>\$ (85,012)</u>	<u>\$ 53,609</u>	<u>\$ 1,381,510</u>	<u>\$ 1,158,904</u>



## **Independent Auditor's Report**

### **To the Members of Council, Inhabitants and Ratepayers of Corporation of the Municipality of Callander**

#### **Opinion**

We have audited the financial statements of the Cemetery Care and Maintenance Fund of the Corporation of the Municipality of Callander, which comprise the statement of financial position as at December 31, 2019, and the statement of continuity for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Cemetery Care and Maintenance Fund of the Corporation of the Municipality of Callander as at December 31, 2019, and the continuity of the Cemetery Care and Maintenance Fund for the year then ended in accordance with Canadian Public Sector Accounting Standards.

#### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Municipality in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## **Independent Auditor's Report (Continued)**

### **Responsibilities of Management and Those Charged with Governance for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian Public Sector Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Municipality or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Municipality's financial reporting process.

### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

## **Independent Auditor's Report (Continued)**

### **Auditor's Responsibilities for the Audit of the Financial Statements (Continued)**

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

North Bay, Ontario  
March 16, 2020

CHARTERED PROFESSIONAL ACCOUNTANTS,  
LICENSED PUBLIC ACCOUNTANTS



**Corporation of the Municipality of Callander**  
**Cemetery Care and Maintenance Fund - Statement of Continuity**  
**For The Year Ended December 31, 2019**

	<u>2019</u>	<u>2018</u>
Balance, beginning of year	\$ 108,137	\$ 106,685
Investment income	9,353	-
Sale of plots and marker installations	<u>2,604</u>	<u>3,600</u>
	<u>120,094</u>	110,285
Expenses		
Transfer to current fund of the Corporation of the Municipality of Callander	<u>2,353</u>	<u>2,148</u>
Balance, end of year	<u><u>\$ 117,741</u></u>	<u><u>\$ 108,137</u></u>

The accompanying note is an integral part of these financial statements.



**Corporation of the Municipality of Callander**  
**Cemetery Care and Maintenance Fund - Statement of Financial Position**  
**December 31, 2019**

	<u>2019</u>	<u>2018</u>
<b>Financial Assets</b>		
Cash and term deposits	\$ 115,137	\$ 109,507
Accounts receivable	<u>2,604</u>	<u>3,600</u>
	<u>117,741</u>	<u>113,107</u>
<b>Liabilities</b>		
Due to the Corporation of the Municipality of Callander	<u>-</u>	<u>4,970</u>
<b>Net Financial Assets</b>	<u>117,741</u>	<u>108,137</u>
<b>Non-Financial Assets</b>	<u>-</u>	<u>-</u>
<b>Accumulated Surplus</b>	<u><u>\$ 117,741</u></u>	<u><u>\$ 108,137</u></u>

The accompanying note is an integral part of these financial statements.

**Corporation of the Municipality of Callander**  
**Cemetery Care and Maintenance Fund - Note to the Financial Statements**  
**December 31, 2019**



**1. Accounting Policies**

Basis of Accounting

Capital receipts and income are reported on the cash basis of accounting.

Expenses are reported on the cash basis of accounting with the exception of administrative expenses and capital expenses which are reported on the accrual basis of accounting, which recognizes expenses as they are incurred and measurable as a result of the receipt of goods or services and the creation of a legal obligation to pay.